

# Action Steps

## As scenarios for FY21 continue to unfold, actions at the state, campus, and department level can position institutions for resiliency in FY21 and beyond

### State

For state universities and community college, state appropriations represent ~30-40% of their revenues

### Campuses

Institutions are responding to both COVID-19 impacts (reduced revenue, increased cost) as well as pre-COVID pressures on enrollment (broader demographic trends)

### Department of higher education

The next 90 days will bring more clarity on enrollment, state appropriations, and cost levers. Institutional responses will vary based on individual context and competitive position

As the FY21 budget is developed, consider current and future impact – the larger any cut, the higher the charges to students and the greater the risk to fiscal sustainability

Campus Boards and leaders have the responsibility to both produce responsible budgets for FY21 and to serve the future by taking actions to minimize losses to preserve resiliency and ensure a sustainable future

DHE will engage closely and frequently over July, August, and September to support institutions in taking the actions needed for financial health not just in FY21 but beyond